

APPROVED
by the Head
of the Bureau of National Statistics
of the Agency for Strategic Planning
and Reforms of the Republic of
Kazakhstan

_____ M. Turlubayev

REFORM PLAN
of the Bureau of National Statistics for 2025-2027

Astana, 2025

№	Name of the event	Responsible structural unit	Completion form	Period of execution	Source of funding	An official of a government agency/organization responsible for control
1	Digitalization of data collection					
1.1	Development of digital data collection tools					
1.1.1	Updating and restarting the "Respondent's Cabinet" mobile application with the current functionality	DC ICC	Test protocol	December 2026	Not required	Deputy Head of the BNS ASPR E.S. Iyemberdiyev
1.1.2	Restarting the "Online Data Collection" component, taking into account the architecture update	DC ICC	Launch Protocol	December 2025	Not required	Deputy Head of the BNS ASPR E.S. Iyemberdiyev
1.1.3	Development and relaunch of the mobile application "Respondent's Cabinet" with a function for data collection	DC DSES DNS ICC	Test protocol	June 2026	Not required	Deputy Head of the BNS ASPR E.S. Iyemberdiyev
1.1.4	Connecting and extracting information through API services of government agencies and organizations	SD DC	Information	November 2026	Required	Deputy Head of the BNS ASPR E.S. Iyemberdiyev
1.1.5	Data collection through the IS "CISS" on the forms of agricultural sector statistics (A-005, A-008)	ICC DC DNS	Test protocol	July 2026	Required	Deputy Head of the BNS ASPR E.S. Iyemberdiyev
1.1.6	Development and launch of a module in the "Respondent's Cabinet" for providing statistical reports from households	DC ICC	Test protocol	December 2026	Required	Deputy Head of the BNS ASPR E.S. Iyemberdiyev
1.2	Creation of automatic data quality control functionality					
1.2.1	Automation of quality assessment of administrative data sources received in accordance with integration agreements	DDQCCD DC ICC	Test protocol	December 2025	Not required	Deputy Head of the BNS ASPR F.M. Kaliyev
1.2.2	Expansion of the server space for the formation of a database of primary administrative data, as well as the placement of hashing and quality assessment tools	DIT ICC	Computing power and Data storage systems	December 2026	Required	Deputy Head of the BNS ASPR E.S. Iyemberdiyev
1.3	Use of administrative and alternative data sources					

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1.3.1	Conclusion of agreements on the integration of the BNS with 10 sources of administrative and alternative data (<i>MLSP, MSHE, ME, NJSC «SHIF», MIC, NJSC State Corporation «Government for Citizens», SRC MF</i>)	DC LD ICC	Integration agreements	2025-2027	Not required	Deputy Head of the BNS ASPR E.S. Iyemberdiyev
1.3.2	Integration of the IIS "e-Statistics" with administrative and alternative data sources (<i>MLSP, MSHE, ME, NJSC «SHIF», MIC, NJSC State Corporation «Government for Citizens», SRC MF</i>)	DC SD ICC	Test protocol	2025-2027	Required	Deputy Head of the BNS ASPR E.S. Iyemberdiyev
1.3.3	Integration of the IIS "e-Statistics" with the accounting system "1C-Accounting" for automated data collection	DC ICC	Test protocol	December 2025	Required	Deputy Head of the BNS ASPR E.S. Iyemberdiyev
1.3.4	Switching to the use of the IFA database on livestock of farm animals	DNS DC	Test protocol	July 2027	Not required	Deputy Head of the BNS ASPR E.S. Iyemberdiyev
1.3.5	Implementation of the use of administrative data from the State Revenue Committee of the Ministry of Finance (SRC MF) for the compilation of mutual trade statistics indicators	DSES DC ICC	Test protocol	December 2026	Not required	Deputy Head of the BNS ASPR G.S. Karaulova
1.3.6	Transition to the use of alternative STB data and administrative data of the Digital Family Card in calculating the average per capita nominal monetary income	DLSLS DC ICC	Methodology for calculating (estimating) nominal monetary incomes of the population	January 2027	Not required	Deputy Head of the BNS ASPR G.S. Karaulova
1.3.7	Switching to using alternative STB data for monthly assessment of income levels and their structure by source	DLSLS DC ICC	Information	January 2027	Not required	Deputy Head of the BNS ASPR G.S. Karaulova
1.3.8	Switching to using alternative STB data for monthly cost estimates and their structure for food, non-food products and services	DLSLS DC ICC	Information	January 2027	Not required	Deputy Head of the BNS ASPR G.S. Karaulova

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1.3.9	Switching to the use of alternative STB data for monthly assessment of the employment structure of the population	DLSLS DC ICC	Information	January 2027	Not required	Deputy Head of the BNS ASPR G.S. Karaulova
1.3.10	Implementation of the use of administrative data from the “Electronic Invoices” Information System of the State Revenue Committee of the Ministry of Finance (SRC MF) to compile wholesale trade turnover, wholesale sales price indices, and data from fiscal data operators (FDOs) on retail trade turnover	DSES DPS DC ICC	Test protocol	January 2027	Not required	Deputy Head of the BNS ASPR G.S. Karaulova
1.3.11	Transition to the use of data from the SRC of the MF for the formation of statistical indicators of structural statistics	DNA DSRC DC ICC	Test protocol	June 2027	Not required	Deputy Head of the BNS ASPR G.S. Karaulova
1.3.12	Integration of the e-Statistics Information and Computing System with the National Water Resources Information System	DC ICC DPES	Test protocol	September 2027	Required	Deputy Head of the BNS ASPR E.S. Iyemberdiyev G.S. Karaulova
1.4	Reduction of statistical forms by switching to the use of administrative and alternative sources	DNS DIT	Order of the BNS of the ASPR	December 2027	Not required	Deputy Head of the BNS ASPR A.S. Shauyenova
2	Automated data processing and analysis					
2.1	Implementation of a Centralized Data Warehouse architecture for big data processing					
2.1.1	Creating tools for data orchestration, storage, and transformation	ICC DC	Test protocol	July 2025	Not required	Deputy Head of the BNS ASPR E.S. Iyemberdiyev
2.1.2	Development of the digital service "National Reference Information" (NRI)	DSRC DC ICC	Test protocol	December 2025	Not required	Deputy Head of the BNS ASPR E.S. Iyemberdiyev
2.1.3	Restarting the primary statistical and administrative data processing system	SD DC	Test protocol	July 2026	Not required	Deputy Head of the BNS ASPR

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		ICC				E.S. Iyemberdiyev
2.1.4	Expansion of statistical registers by industry (spheres) based on national registers	DSRC DC ICC	Developed modules of statistical registers	July 2026	Not required	Deputy Head of the BNS ASPR E.S. Iyemberdiyev
2.1.5	Migration of statistical, administrative, and alternative data to a Central Data Warehouse	ICC DC DSRC	Migration Protocol	December 2026	Not required	Deputy Head of the BNS ASPR E.S. Iyemberdiyev
2.2	Implementation of AI tools					
2.2.1	Implementation of AI tools in customer communication channels	DC DDQCCD ICC	Test protocol	August 2025	Not required	Deputy Head of the BNS ASPR F.M. Kaliyev
2.2.2	Implementation of AI tools for generating statistical and analytical information	DC ICC	Test protocol	December 2026	Not required	Deputy Head of the BNS ASPR E.S. Iyemberdiyev
2.2.2.1	Implementation of AI chatbot tools for generating analytical information based on the SBR IS	DC ICC	Test protocol	November 2025	Not required	Deputy Head of the BNS ASPR E.S. Iyemberdiyev
2.2.2.2	Implementation of an analytical AI assistant in the Tal dau IAS	DC ICC	Test protocol	December 2026	Not required	Deputy Head of the BNS ASPR E.S. Iyemberdiyev
2.2.3	Implementation of AI tools for automation of data processing and analysis	DC SD ICC	Test protocol	November 2025	Required	Deputy Heads of the BNS ASPR E.S. Iyemberdiyev G.S. Karaulova
2.3	Data analysis and implementation of analytical projects					
2.3.1	Formation of experimental statistics based on administrative sources for comparing the volume of services rendered from Form 1-services with tax reporting forms and electronic invoice data	DPS ICC	Interactive dashboard	August 2025	Not required	Deputy Head of the BNS ASPR F.M. Kaliyev
2.3.2	Formation of experimental tourism statistics based on mobile positioning data	DSES ICC	Interactive dashboard	August 2025	Not required	Deputy Head of the BNS ASPR G.S. Karaulova

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2.3.3	Analysis and use of statistical, administrative and alternative data to update economic activity and indicators in the IS SBR	DSRC ICC	Interactive dashboard	October 2025	Not required	Deputy Head of the BNS ASPR E.S. Iyemberdiyev
2.3.4	Development of a Geo-Digital Economic Model (GDM)	ICC DNA SD	Interactive dashboard	October 2025	Not required	Deputy Head of the BNS ASPR E.S. Iyemberdiyev
2.3.5	Development of an analytical map of business demography	DSRC ICC	Interactive dashboard	December 2026	Required	Deputy Head of the BNS ASPR E.S. Iyemberdiyev
3	A digital ecosystem for users					
3.1	Posting information on a Data Exchange					
3.1.1	Formation of preliminary samples of analytical information for subsequent posting on the web portal	ICC DC	Datasets	September 2025	Not required	Deputy Head of the BNS ASPR E.S. Iyemberdiyev
3.1.2	Exchange of experience with the Shanghai Data Exchange and develop proposals for the institutional establishment of a data exchange	ICC DC	Report (Whitepaper)	September 2025	Not required	Deputy Head of the BNS ASPR E.S. Iyemberdiyev
3.1.3	Posting samples of analytical information on the web portal	ICC DC	Datasets	December 2025	Not required	Deputy Head of the BNS ASPR E.S. Iyemberdiyev
3.2	Launching the Researcher's Virtual Cabinet					
3.2.1	Development and launch of a Researcher's Virtual Cabinet	DDQCCD DC DISPSS LD ICC	Act of commissioning	December 2025	Not required	Deputy Head of the BNS ASPR F.M. Kaliyev
3.3	Launching Taldau 2.0 with the functionality of the dashboard designer					
3.3.1	Relaunch of the Taldau information and analytical system, taking into account the redesign and optimization of processes, as well as the introduction of a dashboard designer	DC SD ICC	Test protocol	December 2025	Not required	Deputy Head of the BNS ASPR E.S. Iyemberdiyev

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3.4	Introduction of geoinformation technologies					
3.4.1	Visualization of official statistical information using geographic information systems on digital maps	DC	Test protocol	December 2027	Required	Deputy Head of the BNS ASPR E.S. Iyemberdiyev
4	Improvement of the regulatory and methodological framework					
4.1	Amendments to the draft Digital Code of the Republic of Kazakhstan in terms of: -ensuring unhindered access of the BNS of the ASPR to the data contained in the national registers; - endowing the BNS of the ASPR with the competence of the coordinating state body in the creation, modification and termination of the IS of state bodies; -regulation of data monetization issues; -other changes resulting from the substantive part during the discussion and adoption of the Digital Code by making appropriate amendments to the Law of the Republic of Kazakhstan «On State Statistics» in order to correspond them	LD DC DMDDMP DSRC DDQCCD	Code	December 2025	Not required	Head of the BNS ASPR M.K. Turlubayev Deputy Head of the BNS ASPR F.M. Kaliyev

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4.2	Amendments and additions to legislative and other legal acts of the Republic of Kazakhstan to strengthen the competence of the BNS of the ASPR RK in terms of providing methodological and advisory support to government agencies on data collection and processing, as well as approving a standard methodology for metadata generation for use by government agencies, conducting state control over administrative sources, etc.	LD DC DMDDMP DDQCCD DSRC	Law and other legal acts	December 2025	Not required	Deputy Heads of the BNS ASPR F.M. Kaliyev G.S. Karaulova
4.3	Approval of the Rules for submission by telecom operators and (or) owners of communication networks operating on the territory of the Republic of Kazakhstan to the authorized body in the field of state statistics for carrying out statistical activities without transferring anonymized subscriber data to third parties	DSES LD	Order of the BNS ASPR	December 2025	Not required	Deputy Heads of the BNS ASPR G.S. Karaulova F.M. Kaliyev
4.4	Approval of a standard methodology for metadata generation for use by government agencies	DC DSRC LD ICC	Order of the BNS ASPR	June 2026	Not required	Deputy Head of the BNS ASPR E.S. Iyemberdiyev
4.5	Making changes and additions to the Methodology for constructing the consumer price index	DPS LD	Order of the BNS ASPR	June 2026	Not required	Deputy Head of the BNS ASPR G.S. Karaulova
4.6	Amendments to some acts on the transformation and rebranding of the ICC	ICC LD	Regulatory legal acts	July 2026	Not required	Deputy Head of the BNS ASPR E.S. Iyemberdiyev
4.7	Development and approval of a methodology for generating tourism statistics based on mobile positioning	DSES LD	Order of the BNS ASPR	July 2026	Not required	Deputy Head of the BNS ASPR G.S. Karaulova

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	data					
4.8	Revision of the Methodology for calculating (estimating) nominal monetary incomes of the population in connection with the transition to the use of alternative STB data and administrative data of the Digital Family Card in calculating per capita nominal monetary incomes	DLSLS LD	Regulatory legal acts	December 2026	Not required	Deputy Head of the BNS ASPR G.S. Karaulova
5	International integration and further development					
5.1	Adherence to the recommendations of the OECD Council on Good Statistical Practice					
5.1.1	Receipt of the Decision of the OECD Secretary General on Kazakhstan's accession to the Recommendation on Good Statistical Practice	DICSD	Letter with the OECD Decision	August 2025	Not required	Head of the BNS ASPR M.K. Turlubayev
5.1.2	12-track analysis of the OECD Recommendations and drawing up a Plan for the implementation of the Recommendations of the OECD Council on Good Statistical Practice	DICSD SD	Plan	February 2026	Not required	Head of the BNS ASPR M.K. Turlubayev
5.1.3	Implementation of the Action Plan for the implementation of the Recommendations of the OECD Council on Good Statistical Practice	DICSD SD	Information	December 2027	Not required	Head of the BNS ASPR M.K. Turlubayev
5.2	Joining the Committee on Statistics and Statistical Policy of the OECD					
5.2.1	Completion of the three-year in-depth review of the national statistical system by the OECD	DICSD SD	Information	December 2025	Required	Head of the BNS ASPR M.K. Turlubayev
5.2.2	Applying for membership in the Committee on Statistics and Statistical Policy of the OECD	DICSD SD	Information	March 2026	Not required	Head of the BNS ASPR M.K. Turlubayev

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5.2.3	Adoption of the OECD Decision on Kazakhstan's accession as an Associate Member to the Committee on Statistics and Statistical Policy of the OECD	DICSD	Letter with the OECD Decision	December 2026	Not required	Head of the BNS ASPR M.K. Turlubayev
5.3	Improving Kazakhstan's position in the international ratings of SPI and ODIN (<i>indicators of statistical efficiency and openness</i>)					
5.3.1	Signing the Memorandum of Understanding with the Asian Development Bank on the allocation of a related grant for the development of the national statistical system	DICSD LD DAW	Memorandum of Understanding	September 2025	Required	Head of the BNS ASPR M.K. Turlubayev
5.3.2	Organization of a meeting with international experts of the World Bank to analyze and discuss the situation in Kazakhstan on SPI	DICSD SD	Information	September 2025	Required	Head of the BNS ASPR M.K. Turlubayev
5.3.3	Organization of a meeting with international ODIN experts to analyze and discuss the situation in Kazakhstan	DICSD DDQCCD SD	Information	October 2025	Required	Head of the BNS ASPR M.K. Turlubayev
5.3.4	Getting practical recommendations from international experts on improving Kazakhstan's position in the SPI	DICSD SD	Information	November 2025	Required	Head of the BNS ASPR M.K. Turlubayev
5.3.5	Development and approval of a Plan to improve the position in the SPI rating	DICSD SD	Plan	December 2025	Not required	Head of the BNS ASPR M.K. Turlubayev
5.3.6	Development and approval of a Plan to improve the position in the ODIN rating	DDQCCD SD	Plan	December 2025	Not required	Head of the BNS ASPR M.K. Turlubayev
5.3.7	Implementation of the Plan to improve the position in the SPI rating to the TOP 50	DICSD SD	Report Publication	December 2026	Required	Head of the BNS ASPR M.K. Turlubayev
5.3.8	Implementation of the Plan to improve the position in the ODIN rating to the TOP 10	DDQCCD SD	Report Publication	December 2026	Required	Head of the BNS ASPR M.K. Turlubayev
6	Organizational transformation and competence development					
6.1	Material and technical equipment of the BNS staff	DAW DC	Conducting public procurement	2025-2027	Required	Deputy Heads of the BNS ASPR A.S. Shauyenova

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						F.M. Kaliyev
6.2	Making proposals to change the structure of the BNS, taking into account the digitalization of statistical processes using modern data management systems	CDD SD	Draft of the structure	December 2025	Not required	Deputy Head of the BNS ASPR F.M. Kaliyev
6.3	Making proposals on the transfer of BNS employees from category "C" to "B" by analogy with Agencies	CDD LD DAW	Proposals to the Presidential Administration	December 2025	Required	Head of the BNS ASPR M.K. Turlubayev
6.4	Development of joint educational programs with higher education institutions	CDD	Report	December 2025	Required	Deputy Head of the BNS ASPR F.M. Kaliyev
6.5	Approval of the new structure	CDD	Report	March 2026	Not required	Deputy Head of the BNS ASPR F.M. Kaliyev
6.6	Creation of a Data Management Competence Center in the BNS structure	CDD LD	Report	March 2026	Not required	Deputy Head of the BNS ASPR F.M. Kaliyev
6.7	Training of BNS employees in data analytics skills (<i>as part of the transfer of business processes to BNS</i>)	CDD	Training protocol	December 2026	Not required	Deputy Head of the BNS ASPR F.M. Kaliyev
6.8	Joint placement of ASPR, BNS and ICC	ASPR BNS (DAW, DHRDS, DC, ICC)	Order	December 2027	Required	Deputy Chairman of the ASPR O.A. Tuleuov Head of the BNS ASPR M.K. Turlubayev

Decoding abbreviations:

CISS - computerized individual survey system

SAP (System Analysis and Program Development) - program for managing business processes

API (Application Programming Interface) - application programming interface

ISGB - information system of government agencies

SD - structural divisions

RLA - regulatory legal acts

SRC of the MF of the RK - State Revenue Committee of the Ministry of Finance of the Republic of Kazakhstan

STB - Second-tier banks

FDO - fiscal data operator

ASPR - Agency for Strategic Planning and Reforms of the Republic of Kazakhstan

BNS - Bureau of National Statistics of the Agency for Strategic Planning and Reforms of the Republic of Kazakhstan

ICC - Republican State Enterprise on the right of economic management "Information and Computing Center of the Bureau of National Statistics of the Agency for Strategic Planning and Reforms of the Republic of Kazakhstan"

AI - artificial intelligence

SBR IS – “Statistical Business Register” information system

OECD - Organization for Economic Cooperation and Development

DB IFA - database "Identification of farm animals"

SPI (Statistical Performance Indicators) - World Bank statistical performance indicators

ODIN (Open Data Inventory) - Open Data Index